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| WEATHER CLIMATE WATER | **World Meteorological Organization**  **EXECUTIVE COUNCIL**  **Seventy-Sixth Session** 27 February to 3 March 2023, Geneva | **EC-76/Doc. 6(1)** |
| Submitted by: Chair of PAC  20.II.2023  **DRAFT 1 WiP** |

**AGENDA ITEM 6: EVALUATION OF THE WMO GOVERNANCE REFORM**

# ACTIONS EManating FROM THE EVALUATION OF THE WMO GOVERNANCE REFORM

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| **Summary** |
| **Document presented by:** the Chair of PAC based on the External Evaluation of the WMO Governance Reform ([EC-76/INF. 6(1)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF06(1)-EVALUATION-WMO-GOVERNANCE-REFORM_en.pdf&action=default)), the Report of the EC Task Force on Reform Evaluation ([EC-76/INF. 2.5(10)](https://meetings.wmo.int/EC-76/InformationDocuments/Forms/AllItems.aspx#InplviewHashb06ca619-da4b-4895-8e22-d45f97c9d25a=)) and the recommendations of the Policy Advisory Committee (PAC) (paragraphs 14–28, [EC-76/INF. 2.5(1–2)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF02-5(1-2)-REPORTS-OF-TCC-AND-PAC_en.docx&action=default))  **Strategic objective 2020–2023:** SO 5.1  **Financial and administrative implications:** No  **Key implementers:** All constituent bodies and the Secretary-General  **Time frame:** 2023–2024  **Action expected:** review and approve the proposed draft decision and draft recommendation |

# GENERAL CONSIDERATIONS

1. The actions emanating from the Evaluation of the WMO Governance Reform contained in the [annex](#Annex_to_draft_Recommendation) to draft Recommendation 6(1)/1 (EC-76) are based on the recommendations of the Executive Council Task Force on the Reform Evaluation (TF-RE) and their consideration at the recent Joint Meeting of the Technical Coordination Committee (TCC) and the Policy Advisory Committee (PAC) in December 2022. The following is an account of the evaluation process, and particularly the way in which the recommendations were formulated, examined, amended, and hereby presented for EC consideration and recommendation to Congress.
2. EC-73 requested an independent and external evaluation of the constituent body reform ([Decision 4 (EC-73)](https://library.wmo.int/doc_num.php?explnum_id=11008#page=519) - Evaluation of the constituent body reform) in line with its Evaluation Plan which envisioned a comprehensive evaluation in 2022–2023 ([Annex to Decision 4 (EC-73)](https://library.wmo.int/doc_num.php?explnum_id=11008#page=520)). As a follow-up, the Policy Advisory Committee (PAC) endorsed the terms of reference defining the objectives, scope, criteria and proposed methodology for the evaluation.
3. EC-74 established the Task Force on Reform Evaluation (TF-RE) ([Decision 5, EC‑74](https://library.wmo.int/doc_num.php?explnum_id=11139#page=29) - Review of the membership of the bodies established by the World Meteorological Congress and the Executive Council). In line with its oversight function, TF-RE closely monitored the evaluation process, reviewed the methodology, and provided overall guidance to Ernst & Young (EY), the company hired to conduct the external evaluation following a competitive bidding process managed by the Secretariat.
4. As noted in its Report [EC-76/INF. 2.5(10)](https://meetings.wmo.int/EC-76/InformationDocuments/Forms/AllItems.aspx#InplviewHashb06ca619-da4b-4895-8e22-d45f97c9d25a=), TF-RE was pleased with the quality of the Final Evaluation Report which it found to be well-structured, demonstrating excellent understanding of WMO and the reform objectives, and presenting a wealth of evidence on the reform results, based on a rigorous validation process.
5. TF-RE was in overall agreement with the evaluation findings and found the recommendations to be useful in terms of offering initial ideas on ways to address the issues at stake. It closely examined the proposals and analysed their feasibility and urgency. In some cases, TF-RE felt the need to modify the prescribed actions and adjust their focus to make them more applicable and in line with the Organization’s regulations, rules of procedure and working methods ([EC-76/INF. 2.5(10)](https://meetings.wmo.int/EC-76/InformationDocuments/Forms/AllItems.aspx#InplviewHashb06ca619-da4b-4895-8e22-d45f97c9d25a=)).
6. Following an in-depth review of all recommendations and an assessment of their relevance, urgency, target actors and means of implementation, TF-RE presented amended recommendations for EC consideration, including analysis and justification (see annex to [EC‑76/INF. 2.5(10)](https://meetings.wmo.int/EC-76/InformationDocuments/Forms/AllItems.aspx#InplviewHashb06ca619-da4b-4895-8e22-d45f97c9d25a=)).
7. PAC considered the amended recommendations, provided additional insights and considerations, and made recommendations to the Executive Council, as presented in the Reports of the Chairs of TCC and PAC, Including their Joint Session ([EC-76/INF. 2.5(1–2)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF02-5(1-2)-REPORTS-OF-TCC-AND-PAC_en.docx&action=default)).
8. Based on the above, the Executive Council may wish to adopt [draft Decision 6(1)/1](#DDecision) (EC-76) and [draft Recommendation 6(1)/1](#DRecomm) (EC-76).

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# DRAFT DECISION

## Draft Decision 6(1)/1 (EC-76)

### Actions emanating from the External Evaluation of the WMO Governance Reform

**The Executive Council decides:**

(1) To accept:

(a) Recommendation 2 of PAC/TCC, jointly submitted by the Technical Coordination Committee (TCC) and the Policy Advisory Committee (PAC), based on Recommendation 4 of the Executive Council Task Force on Reform Evaluation (TF‑RE), as provided in document [EC-76/INF. 2.5(10)](https://meetings.wmo.int/EC-76/InformationDocuments/Forms/AllItems.aspx), concerning the review of the subsidiary bodies of the Executive Council;

(b) Recommendation 3 TCC-PAC (2022) based on Recommendations 6 and 7 of TF-RE, as provided in document [EC-76/INF. 2.5(1–2)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF02-5(1-2)-REPORTS-OF-TCC-AND-PAC_en.docx&action=default), concerning amended terms of reference for PAC, with further additions as indicated in (2) below, and the possible replacement of TCC with a more informal Technical Coordination Group;

(c) Recommendations 2, 3, 12, 15 and 16 of the TF-RE concerning functioning of the technical commissions, review of their bodies and retention and succession of experts and refer them to the technical commissions;

(d) Recommendations 1, 8, 10, 11, 14 and 18 of the TF-RE concerning planning, communications and key performance indicators and refer them to the Secretariat;

(e) Recommendations of the Climate Coordination Panel (CCP), as provided in document [EC-76/INF. 2.5(7)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF02-5(7)-REPORT-CHAIR-CCP_en.docx&action=default), to: (i) retire CCP in recognition that it has fulfilled its general mandate and specific terms of reference; and (ii) continue the Climate Policy Advisors group, with updated terms of reference, as an entity reporting to PAC;

(2) To further revise draft PAC terms of reference to ensure its role in providing strategic guidance on public-private engagement related activities, including addressing and keeping under review the evolution of the role and operation of National Meteorological and Hydrological Services; [Obayashi]

(3) To request [Obayashi] TCC, Hydrological Coordination Panel, Panel of Experts on Polar and High-mountain Observations, Research and Services and Capacity Development Panel to review their terms of reference and propose amendments, as needed, to the Executive Council;

(4) To review and adopt amended terms of reference for its subsidiary bodies at the seventy-seventh session, following the consideration of the governance reform by the World Meteorological Congress at its nineteenth session and taking into consideration any related guidance from it.

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Decision justification:

[Rule 11.4](https://library.wmo.int/doc_num.php?explnum_id=11301#page=13) of the *Rules of Procedure for the Executive Council* (WMO-No. 1256); [EC‑76/INF. 2.5(1–2)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF02-5(1-2)-REPORTS-OF-TCC-AND-PAC_en.docx&action=default) – Reports of the Chairs of the TCC and the PAC, including their joint session, [EC-76/INF. 2.5(7)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF02-5(7)-REPORT-CHAIR-CCP_en.docx&action=default) – Report of the Chair of the Climate Coordination Committee, [EC‑76/INF. 2.5(10)](https://meetings.wmo.int/EC-76/InformationDocuments/Forms/AllItems.aspx), – Report of the Chair of the Executive Council Task Force on Reform Evaluation.

# DRAFT RECOMMENDATION

## Draft Recommendation 6(1)/1 (EC-76)

### Actions Emanating from the Evaluation of the WMO Governance Reform

THE EXECUTIVE COUNCIL,

**Recalling** [Resolution 11 (Cg-18)](https://library.wmo.int/doc_num.php?explnum_id=9827#page=63) – WMO Reform – Next Phase,

**Recalling further** [Decision 4 (EC-73)](https://library.wmo.int/doc_num.php?explnum_id=11008#page=519) – Evaluation of the constituent body reform,

**Noting with satisfaction** the work accomplished by the EC Task Force on the Reform Evaluation,

**Taking note** of the Final Report of the External Evaluation of the WMO Governance Reform ([EC-76/INF. 6(1)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF06(1)-EVALUATION-WMO-GOVERNANCE-REFORM_en.pdf&action=default)),

**Having examined** (1) the Report of the EC Task Force on Reform Evaluation ([EC‑76/INF. 2.5(10)](https://meetings.wmo.int/EC-76/InformationDocuments/Forms/AllItems.aspx#InplviewHashb06ca619-da4b-4895-8e22-d45f97c9d25a=)) and particularly the recommendations for follow-up actions as well as (2) the recommendations of the Technical Coordination Committee (TCC) and the Policy Advisory Committee (PAC) from their joint meeting ([EC-76/INF. 2.5(1–2)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF02-5(1-2)-REPORTS-OF-TCC-AND-PAC_en.docx&action=default)),

**Recommends** to Congress the adoption of the proposed actions emanating from the Evaluation of the WMO Governance Reform throughthe draft resolution provided in the [annex](#Annex_to_draft_Recommendation) to the present Recommendation.

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[Annex: 1](#Annex_to_draft_Recommendation)

## Annex to draft Recommendation 6(1)/1 (EC-76)

**Draft Resolution ##/1 (Cg-19)**

THE WORLD METEOROLOGICAL CONGRESS,

**Recalling** [Resolution 11 (Cg-18)](https://library.wmo.int/doc_num.php?explnum_id=9827#page=63) – WMO Reform – Next Phase,

**Recalling further** [Decision 4 (EC-73)](https://library.wmo.int/doc_num.php?explnum_id=11008#page=519) – Evaluation of the constituent body reform,

**Recalling further** its decisions to undertake an unprecedented reform of the Organization’s structures, processes and working practices in applying the Earth system approach and aiming to create an agile, effective and synergistic WMO, capable of responding effectively to societal needs, using resources in a most optimal manner, and better engaging with Members, experts and partners,

**Noting** the Report of the EC Task Force on Reform Evaluation ([Cg-19/INF. ##](https://meetings.wmo.int/Cg-19/InformationDocuments/Forms/AllItems.aspx)),

**Noting further** the comprehensive evaluation of the governance reform, conducted by a team of external evaluators under the oversight of the Executive Council and its Task Force on Reform Evaluation ([Cg-19/INF. ##](https://meetings.wmo.int/Cg-19/InformationDocuments/Forms/AllItems.aspx) – Final Report of the External Evaluation of the WMO Governance Reform),

**Acknowledging** the challenging times in which the reform has been implemented in the midst of the COVID-19 pandemic,

**Noting with satisfaction** the positive results achieved in implementation of the historic reform of the WMO governance, as documented and presented in the Report of the External Evaluation of the WMO Governance Reform,

**Further noting with satisfaction** the extensive implementation of the reform objectives, particularly in having successfully (a) addressed the major causes of historical inefficiencies in the conduct of WMO business, (b) enhanced the Organization’s capability to respond to the needs of the external environment through the holistic Earth System approach, (c) aligned the Strategic Plan, Operating Plan and financial framework; (d) optimized the governance structure in coherence with the Strategic and Operating Plans, and (e) strengthened the Organization’s regional presence, among others,

**Recognizing** the significant contribution of the Commission for Weather, Climate, Water and Related Environmental Services and Applications (SERCOM), the Commission for Observation, Infrastructure and Information Systems (INFCOM) and the Research Board (RB) in achieving the reform objectives of streamlining and harmonization,

**Applauding** in this respect the leadership of the new governance bodies in successfully setting up their subsidiary structures, equipping them with the required expertise, and ensuring their smooth functioning and effective work programme implementation,

**Commending** the Secretariat’s performance in supporting the reform process and the establishment and operationalization of the new bodies,

**Observing** that challenges remain, particularly in terms of engaging more Members and partners, achieving regional and gender balance, strengthening communication to Members, enhancing coordination, and creating greater synergies with the regional associations,

**Having examined** **and agreed** with Recommendation 6(1)/1 (EC-76) and [Recommendation 3.3(3)/1 (EC-76)](https://meetings.wmo.int/EC-76/English/Forms/AllItems.aspx?RootFolder=%2fEC%2d76%2fEnglish%2f1%2e%20DRAFTS%20FOR%20DISCUSSION&FolderCTID=0x0120002E248E5BDF8F774FB72A5FDD5565F016),

**Having acted on** revised terms of reference for the Research Board, as provided in the annex to [Recommendation 3.3(3)/1 (EC-76)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/English/1.%20DRAFTS%20FOR%20DISCUSSION/EC-76-d03-3(3)-REVISED-TOR-OF-RESEARCH-BOARD-draft1_en.docx&action=default) - draft Resolution ##/1 (Cg-19),

**Requests**:

(1) The Scientific Advisory Panel to review its terms of reference and recommend amendments as needed to the Executive Council;

(2) The Joint WMO-IOC Collaborative Board to undertake a self-assessment, in line with [Resolution 9 (Cg-18)](https://library.wmo.int/doc_num.php?explnum_id=9827/#page=58) - Joint World Meteorological Organization-Intergovernmental Oceanographic Commission Collaborative Board, review its terms of reference and recommend amendments as needed to the Executive Council;

(3) The Executive Council to oversee this process and adopt any amendments to the terms of reference of the Scientific Advisory Panel and the Joint WMO-IOC Collaborative Board;

**Invites** the Intergovernmental Oceanographic Commission of the United Nations Educational, Scientific and Cultural Organization (UNESCO) to consider any amendments to the terms of reference of the Joint WMO-IOC Collaborative Board;

**Appreciating** that all recommendations emanating from the External Evaluation of the WMO Governance Reform have been thoroughly considered by the Executive Council and appropriate actions have been formulated,

**Requests** the Executive Council:

1. To continue overseeing the implementation of the full scope of recommended actions;
2. To commission an external evaluation of the effectiveness and efficiency of WMO bodies and structures to inform the decisions of the twentieth World Meteorological Congress;

**Invites** the technical commissions, Research Board and regional associations to consider the recommendations of the Executive Council and seek further improvements to their rules of procedure, coordination mechanisms and working practices;

**Requests** the Secretary-General to continue monitoring and reporting on indicators related to the effective and efficient functioning of the WMO governance.

See Cg-19 INF. ## *[same as* [*EC-76/INF. 6(1)*](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF06(1)-EVALUATION-WMO-GOVERNANCE-REFORM_en.pdf&action=default)*]* Final Report of the External Evaluation of WMO Governance Reform. See also [EC-76/INF. 5(10)](https://meetings.wmo.int/EC-76/InformationDocuments/Forms/AllItems.aspx#InplviewHashb06ca619-da4b-4895-8e22-d45f97c9d25a=Paged%3DTRUE-p_SortBehavior%3D0-p_FileLeafRef%3DEC%252d76%252dINF05%252dMAXIMUM%252dEXPENDITURES%252d2024%252d2027%255far%252dMT%252edocx-p_ID%3D123-PageFirstRow%3D101) – Report of the Task Force on Reform Evaluation and [EC-76/INF. 2.5(1–2)](https://meetings.wmo.int/EC-76/_layouts/15/WopiFrame.aspx?sourcedoc=/EC-76/InformationDocuments/EC-76-INF02-5(1-2)-REPORTS-OF-TCC-AND-PAC_en.docx&action=default) – Reports of the Chairs of TCC and PAC and Their Joint Meeting.

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